

Goal 1: Improve Student Achievement

Measureable Objective 1: Students will demonstrate proficiency or growth as measured by district assessments.

Measures: Measures of Academic Progress (MAP), future district assessments being designed

Measureable Objective 2: District grade levels will exceed the state average in content areas measured by the Wyoming state assessment.

Measures: Wyoming state assessment, ACT Suite

12/13/16

Measureable Objective #1, "Students will demonstrate proficiency or growth as measured by district assessments," and Measureable Objective #2, "District grade levels will exceed the state average in content areas by the Wyoming state assessment," were adopted by Campbell County Board of Trustees in July of 2016. Currently the MAP assessment, the PAWS assessment, and the ACT Suite, to include Aspire, will serve as the proxy measures for tracking student achievement in the two goal areas mentioned. Campbell County School District #1 will continue its focus on the following broad initiatives:

- Balanced Literacy
- District Assessment System
- Professional Learning Communities
- Reading Comprehension
- STEM
- Student Centered Coaching
- Lab Classroom Implementation

2016 MAP achievement results illustrated the following for Measurable Objective #1:

- Math - 60.4% of CCSD students in Grades K-10 met or exceeded their grade level target of 50%, ranging from 38% in the 9th grade to 68% in kindergarten
- Reading - 65.2% of all CCSD students met or exceeded the grade level target of 50%, ranging from 47% in the 8th grade to 72.2% in the 10th grade

2016 MAP growth results were as follows:

- Math - 46.3% of CCSD students met or exceeded their growth targets
- Reading - 51.6% of CCSD students met or exceeded their growth target

2015-2016 PAWS proficient/advanced comparison results for Measureable Object #2 are as follows:

Grade	Subject	<u>District</u> % Proficient/Advanced	<u>State</u> % Proficient/Advanced
11th	Math	33.88	39.69
11th	Reading	30.95	36.25
11th	Science	27.11	33.24
3rd	Math	44.17	52.94
3rd	Reading	53.27	58.05
4th	Math	52.20	55.18
4th	Reading	63.58	65.44
4th	Science	55.28	54.47
5th	Math	47.09	56.31
5th	Reading	57.45	61.07
6th	Math	52.93	49.79
6th	Reading	56.63	57.89
7th	Math	52.86	49.38
7th	Reading	58.45	60.08
8th	Math	45.73	47.88
8th	Reading	47.90	53.67
8th	Science	38.89	41.57

2016 ACT Suite comparison results for Measureable Objective #2 follow:

Aspire Results (Composite Scale: 400-452)										
Grade	District	State	District	State	District	State	District	State	District	State
	English		Math		Reading		Science		Composite	
9th	426	427	425	425	422	422	424	425	425	425
10th	428	430	425	426	422	423	425	427	426	427
ACT Results										
Grade	District	State	District	State	District	State	District	State	District	State
	English		Math		Reading		Science		Composite	
11th	18	19.1	18.9	19.7	19.8	20.5	20.1	20.4	19.2	20

2016 Wyoming Accountability Act in Education School Performance Levels

Out of Campbell County’s 21 schools, 4 were exceeding expectations, 10 were meeting expectations, 3 were partially meeting expectations, and 4 were not meeting expectations as measured by the 2016 Wyoming Education Act Performance Level Report.

07/19/17

Adopted in July of 2016, Measureable Objective #1, “Students will demonstrate proficiency or growth as measured by district assessments,” and Measureable Objective #2, “District grade levels will exceed the state average in content areas measured by the Wyoming state assessment,” will continue to serve as the district’s systemic measure for academic continuous improvement. Currently the MAP assessment, the PAWS assessment, and the ACT Suite to include Aspire, will continue to serve as the proxy measures for tracking student achievement in

the two goal areas mentioned for the Fall of 2017. To that this will be the last year that the district will be using MAP, PAWS, and Aspire as systemic measures for our learning system's strategic plan due to the state on-boarding the new state assessment, Wyoming Test of Proficiency and Progress (WY-TOPP). WY-TOPP will provide options for teachers and schools to access assessments on demand and interim assessments to be more closely aligned to the state's summative assessment which will provide a closer predictor to student, classroom, school, and district performance. WY-TOPP data will become the systemic measures in the Spring of 2018. Campbell County School District #1 will continue its focus on the following broad initiatives:

- Balanced Literacy
- District Assessment System
- Professional Learning Communities
- Reading Comprehension
- STEM
- Student Centered Coaching
- Lab Classroom Implementation
- MTSS (Multiple Tier System of Support)
- Co-Teaching

Balanced Literacy will be in its fourth year of implementation in our K-6 programming, and the initiative is targeted to receive one more year of resource support in our district elementary schools providing primary and secondary resources for teachers to fully and successfully implement the English language arts (ELA) Units. In addition STEM, Student Centered Coaching, and lab classrooms will receive continued support through training, professional development offerings and coaching, and continuing our partnership with the University of Wyoming as we continue to support systemic processes within our school seeking the outcome of quality sustainment of our district initiatives while allowing our schools the level of autonomy needed to serve the needs of their stakeholders. Professional Learning Communities will continue to be a systemic focus as a quality collaborative framework for the delivery of the state standards.

In the fall of 2016, the district partnered with Wyoming's Department of Education to start piloting a Multitiered System of Support (MTSS) process within the district, focusing on our early literacy implementation and supports needed for early literacy intervention using a tiered approach in the classroom. The curriculum and assessment department will continue to lead a MTSS Steering Committee targeting several district elementary schools for the implementation and ongoing practice of tiered interventions within our literacy programming. In addition to the tiered initiative, CCSD is piloting a co-teaching model in three elementary schools, one junior high school and one high school as a research based instructional strategy in serving students on Individual Education Plans (IEPs) within our general education classrooms. This strategy is asking our participating schools to move from a "pull-out" approach to a "push-in" approach in serving our at-risk population in general education classroom.

2017 MAP Assessment Results-Status

- Math** - 62% of all our students in grades K-10 met or exceeded their grade-level target of 50%, improving 2% overall from 60% in Spring 2016. Scores ranged from 53% of students meeting grade-level targets in second grade to 73% of students meeting grade-level targets in the 1st grade.
- Reading** - 65% of all our students in grades K-10 met or exceeded their grade-level target of 50%, which was equal to the 65% of students meeting their grade-level target in Spring 2016. Scores ranged from 57% in the 2nd grade to 77% of students meeting their grade-level targets in the 10th grade.
- Science** - 69% of all our students in grades 3-10 met or exceeded their grade level targets of 50%. Scores ranged 62% in the 3rd grade to 78% of students in the 10th grade meeting or exceeding their grade-level targets.

2017 MAP Assessment Results-Growth

- Math** - 59% of CCSD students met or exceed their growth targets, which is a 1% drop from 2016 (60%).
- Reading** - 57% of CCSD students met or exceeded their growth targets, which is a 5% increase from 2016 (52%).
- Science** - 54% of CCSD students met or exceeded their growth targets. CCSD did not track science in 2016 due to standard alignment.

2016-2017 PAWS proficient/advanced comparison results for Measureable Object #2 are as follows:

Grade	Subject	2016 District	2016 State	2017 District	2017 State
11th	Math	33.88	39.69	TBD	TBD
11th	Reading	30.95	36.25	TBD	TBD
11th	Science	27.11	33.24	TBD	TBD
3rd	Math	44	53	46	52
3rd	Reading	53	58	56	59
4th	Math	52	55	56	58
4th	Reading	64	65	61	63
4th	Science	55	54	55	55
5th	Math	47	56	60	58
5th	Reading	57	61	60	62

6th	Math	53	50	54	49
6th	Reading	57	58	54	58
7th	Math	53	49	49	47
7th	Reading	58	60	50	56
8th	Math	46	48	50	48
8th	Reading	48	54	52	53
8th	Science	39	42	44	45

2017 Aspire Preliminary Grade Level Proficiencies for Measureable Objective #2 follow:

9th and 10th Grade Aspire Subject Proficiency by Percentage			
	District	9th Grade	10th Grade
English	59	60(A)	58(A)
Reading	34	39(SB)	29(SB)
Writing	54	55(E)	54(E)
Science	29	29(SB)	29(SB)
Math	33	39(E)	27(SB)

2017 Wyoming Accountability Act in Education School Performance- tentative release in August 2017.

Strategy 1: Professional Learning Communities (PLC)

Activity	Begin Date	End Date	Status 12/13/16	Status 07/19/17	Status	Status	Status	Status
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1.1 Develop common formative assessments to monitor student progress and drive instruction.	07/01/2016	6/30/21	In Progress	In Progress				
1.2 Determine appropriate interventions based on common formative assessment data, and monitor and document progress.	07/01/2016	6/30/21	In Progress	In Progress				
1.3 Participate in ongoing professional discussion regarding best practices for instruction (i.e., book studies, professional readings, and continued professional development in the PLC process).	07/01/2016	6/30/21	In Progress	In Progress				

12/13/16

- 1.1 - Revisions to unit assessments in all nine content areas continue to include common formative assessments in all grade levels. Assessment work is supported by the deployment of the district assessment system to ensure that students have equitable access to the standards and to drive quality instruction. In 2016-2017 reliability and validity processes are being designed to assist in the evaluation of content alignment and the depth of knowledge assessed as to meet the rigor level of the Wyoming Content Standards.
- 1.2 - Ongoing practice and the development of Professional Learning Community (PLC) proficiency in assisting with the design and implementation of quality interventions to enrich and to remediate instruction continues throughout the schools in CCSD. Using student-centered coaching techniques, balanced literacy as an instructional delivery system, and best practice instructional strategies, formative assessments continue to serve as the instructional foundation. The district assessment system is being designed to support formative instructional cycles which are aligned to the priority standards and inform instruction. Progress monitoring student growth determines best-suited instructional interventions.
- 1.3 - Professional development districtwide is focused on PLC deployment and fidelity, balanced literacy around quality instructional pedagogy and progress monitoring student growth with coaching support of our instructional staff. To that, continued book studies have included *Rigorous Reading*, *The Writing Thief*, and *6+1 Writing Traits*.

07/19/17

- 1.1 - Revisions to subject and grade-level units, especially in science, math and English language arts (ELA) continues as curriculum continues to adjust based on alignment work to the Wyoming Content Performance Standards. All content areas at this time should be fully aligned to current standards with prioritized and bundled standards of which to design common formative assessment. These assessments will continue to be monitored through the District Assessment System (DAS) protocols to ensure reliability and validity of the formative and interim assessments as identified in the DAS. In September of 2017, the DAS will be reviewed by Wyoming’s Department of Education in conjunction with our accreditation review cycle. All content area assessment systems have been designed and are ready to publish and present within the auspices of the district assessment system parameters and guidelines. Future alignment work in the state tested areas will drive the assessment alignment work as new blueprints will be presented based on the new state assessment (WY-TOPP).
- 1.2 - As part of the district’s year three initiative deployment of Balanced Literacy, the focus will be on defining an instructional framework that best suits a balanced literacy approach in the classroom. The continued support and use of student-centered coaching techniques, gradual release as an instructional delivery system, best practice instructional strategies, and formative assessments will continue to serve as the instructional foundation. The gradual release of responsibility as the foundational approach will continue to be the apex of our professional development and support in the classroom.
- 1.3 - Professional development will focus on sustaining and building capacity with regards to student-centered coaching, lab classrooms, and the instructional strategies that serve as best-practice approaches within Balanced Literacy. Professional development will continue with those schools wanting and needing support with professional learning communities and assessment literacy. Continued district efforts to support district level initiatives will include classes on guided reading, writing, Math in Focus, and assessments.

Strategy 2: District Assessment System (DAS)

Activity	Begin Date	End Date	Status 12/13/16	Status 07/19/17	Status	Status	Status	Status
2.1 Develop a DAS consistent with state guidelines.	07/01/2016	6/30/21	In Progress	In Progress				
2.2 Implement the DAS.	07/01/2016	6/30/21	In Progress	In Progress				

12/13/16

- 2.1 - CCSD’s assessment system is currently being constructed under the direction of the Curriculum Steering Committee. The target is to support and drive quality instruction but also meet statutory regulation.
- 2.2 - Deployment scheduled for the District Assessment System (DAS) is to pilot implementation in the spring of 2017 with full deployment in the fall of 2017. Trustee presentation is scheduled for second semester of 2017.

7/19/17

2.1 - The District Assessment System is near completion and will be ready for deployment in August of 2017. All content areas and designed assessment systems specific to the content area are meeting the mantle of not only the district parameters, but the states as well. The DAS has been designed using the guidelines provided by the state in addition to being sensitive in providing our content experts design practices that are valued and deployed in classrooms throughout CCSD. The focus is in using common formative assessments to drive and inform our instructional staff of how well students are learning.

2.2 - In the fall of 2017, CCSD will be fully implemented with their assessment system and will have state review in September of 2017.

Strategy 3: Literacy Instruction Across Content Areas

Activity	Begin Date	End Date	Status 12/13/16	Status 07/19/17	Status	Status	Status	Status
3.1 Elementary 1. Provide reading and writing instruction within the balanced literacy framework. 2. Identify and implement best practice reading and writing instructional strategies across all content areas. 3. Develop, validate, and implement the units of study based on bundled standards.	07/01/2016	6/30/21	In Progress	In Progress				
3.2 Secondary 1. Identify and implement best practice reading and writing instructional strategies across all content areas.	07/01/2016	6/30/21	In Progress	In Progress				

<p>2. Develop, validate, and implement curricular units based on state standards.</p> <p>3. Explore a literacy framework in content areas.</p>								
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12/13/16

- 3.1.1 – Campbell County will continue its focus on literacy in the elementary grades as supported by our balanced literacy initiative. For 2016-2017 continued efforts will be on the gradual release instructional framework for guided reading and phonics instruction. In addition the district will continue its resource support for balanced literacy deployment in elementary schools.
- 3.1.2 – District focus will be with continued support of reading comprehension strategies with Stephanie Harvey and 6+1 writing support. In addition, the district professional development department will continue to support the coaching of quality reading and writing strategies using Sweeney’s student centered coaching model and the scaling of lab classrooms across all elementary schools.
- 3.1.3 – Literary units of study will be completed in the spring of 2017. The validation and editing of Units 1 and 2 was completed during the fall of 2016 with the exception of a few items. The district’s unit committee will continue to refine and create supporting materials, assessments and lesson design in support of teachers implementing with fidelity.
- 3.2.1 - District focus on quality reading and writing instruction will continue with the balanced literacy framework and gradual release of responsibility of learning. The focus in 2016-2017 will be on guided reading using the workshop model in deploying quality reading and writing instruction. Professional development in 2016-2017 will focus on using leveled readers for guided reading instruction and deploying reading comprehension strategies through peer coaching and lab classrooms.
- 3.2.2 - Literacy Units 1 and 2 are completed and Units 3 and 4 will be completed at the conclusion of 2017. Using District Standard Performance Assessments (DSPAs) and formative assessment feedback in comparison to the summative results, unit validation and the revision process will start on Units 1 and 3 in the spring of 2017. Unit 3 and 4 will be validated in the fall of 2017.
- 3.2.3 - Secondary content facilitators are currently studying data and cohort feedback seeking best practice measures for content literacy deployment and an initiative focus for our secondary system. This is in conjunction with ACT and Aspire preparation.

07/19/17

- 3.1.1 – CCSD will continue with its Balanced Literacy initiative for 2017-2018 continuing efforts to frame the gradual release instructional framework across all elementary schools. Focus will be given to continuing efforts in the prioritizing of Harvey’s reading comprehension strategies in our elementary schools with the possibility of expanding to our secondary system. CCSD will support one more year of resources for our elementary schools for Balanced Literacy implementation.
- 3.1.2 – Reading comprehension strategies will be supported by CCSD’s professional development through district provided classes and

instructional facilitator cohort groups. CCSD will be targeting the introduction of reading comprehension strategies to the secondary system. CCSD's professional development will contract with Stephanie Harvey for assistance in expanding the literacy initiative to the secondary system. Continued support will be given to student-centered coaching and lab classrooms in support of best-practice instructional strategies which augment the gradual release instructional framework.

- 3.1.3 – Literary units of study have been completed for continued implementation in 2017-2018. The validation and editing of units was completed in the Spring of 2017. Unit work will continue as grade-level cohort groups continue to revise and edit units as exemplar lessons and quality resources are identified and provided to all teachers. The district's unit committee will continue to refine and create supporting materials, assessments, and lesson design in support of teachers implementing with fidelity through the curriculum corner. It is noted that there will need to be some realignment work regarding the prioritized standards as the new state assessment blueprints are finalized.
- 3.2.1 – District focus on quality reading and writing instruction will continue with the Balanced Literacy framework and gradual release. 2017-2018 will focus on the workshop model in deploying quality reading and writing instruction through a gradual release instructional framework.
- 3.2.2 – Literacy units one through four are completed. Using DSPAs and formative assessment feedback in comparison to the summative results, unit validation and the revision process will continue with all units in the fall of 2017 to augment the validation process. This will be important based on the new assessment blueprints for the WY-TOPP assessment.
- 3.2.3 – Secondary content facilitators are currently studying data and cohort feedback seeking best practice measures for content literacy deployment and an initiative focus for our secondary system for the 2017-2018 school year. Currently, curriculum and instruction are considering supporting literacy as a secondary initiative. This is in conjunction with ACT preparation, knowing Aspire will not be given in 2018.

Strategy 4: Literacy Interventions

Activity	Begin Date	End Date	Status 12/13/16	Status 07/19/17	Status	Status	Status	Status
4.1 Develop, validate, and implement a districtwide process for tiered interventions.	07/01/2016	6/30/21	In Progress	In Progress				

12/13/16

4.1 - In the fall of 2017 initiate Multitiered System of Support (MTSS) Steering Committee to investigate the creation and implementation of a tiered support system districtwide to provide schools guidance and support for tier one and tier two strategies. This is to augment and support the current district Response to Intervention (RTI) practices in schools. In addition, the curriculum office will continue to support our early literacy facilitators in statewide professional development (PD) and state committee participation in the state's MTSS

initiative. To date there have been two MTSS Steering Committee Meetings.

07/19/17

4.1 - CCSD's Multi-Tiered System of Support Steering Committee was created in the fall of 2016 and met seven times throughout the 2016-2017 school year. Focus was on developing an understanding of a tired system and investigating current practice in our district with the use of literacy screeners and providing students assistance if needed within the learning continuum. For the 2017-2018 school year, the MTSS Committee will be targeting several elementary schools to pilot tiered support systems in classrooms.

Strategy 5: Literacy Professional Development

Activity	Begin Date	End Date	Status 12/13/16	Status 07/19/17	Status	Status	Status	Status
5.1 Provide differentiated professional development to support district initiatives.	07/01/2016	6/30/21	In Progress	In Progress				

12/13/16

5.1 - CCSD Professional Development Department will continue to offer professional development opportunities for the workforce in support of the district initiatives, including instructional essentials, writing, tech integration, classroom management and assessment. Fall of 2017 will focus on continued growth opportunities for our Educational Support Staff in reference to survey feedback targeting customer service.

07/19/17

5.1 - CCSD professional development will continue to provide differentiated professional development in continued support of our district initiatives. Current targeted growth opportunities include the following: Instructional Essentials, Writing, Tech Integration, Classroom Management, Assessment, STEM, Thinking Strategies, Guided Reading and gradual release instruction.

Strategy 6: Core Math Instruction

Activity	Begin Date	End Date	Status 12/13/16	Status 07/19/17	Status	Status	Status	Status
6.1 Elementary 1. Identify and implement best practice instructional strategies.	07/01/2016	6/30/21	In Progress	In Progress				

2. Provide instruction with fidelity: <ul style="list-style-type: none"> • <i>Math in Focus</i> • <i>Every Day Counts</i> • <i>Partner Games</i> 								
6.2 Secondary <ol style="list-style-type: none"> 1. Identify and implement best practice instructional strategies. 2. Provide instruction with fidelity: <ul style="list-style-type: none"> • College Preparatory Mathematics (CPM) 	07/01/2016	6/30/21	In Progress	In Progress				

12/13/16

6.1 - In conjunction with the development with of the DAS system, implement components of Phase 3 training which focuses on instructional strategies once an aligned and viable curriculum is implemented. This is in support of Karin Hess leanings and a standards based environment as it pertains to math. Continue with *Math in Focus* trainings on the assessment system and units of study which are aligned to the PAWS blue print.

6.2 - Fall 2017 will continue with training teachers in College Preparatory Mathematics (CPM), targeting the alignment to the ACT building Prep work. Train teachers in Phase 3 implementation of quality teaching strategies.

07/19/17

6.1 - Implement components of Phase 3 training which focuses on instructional strategies after an aligned and viable curriculum is implemented. This is in support of Karin Hess leanings and a standards based environment as it pertains to math. Continue with Math in Focus trainings on the assessment system and units of study which are aligned to the new WY-TOPP assessment blueprints. Currently we have three to five Math in Focus trainings set for 2017-2018 which targeting elementary math instruction.

6.2 - 2017-2018 will continue with training teachers in CPM, targeting the alignment to the ACT building Prep work, and train teachers in Phase 3 implementation of quality teaching strategies. Focus will be given to grades nine and ten as 2018 will be the first year of implementing the new state assessment.

Strategy 7: Math Interventions

Activity	Begin Date	End Date	Status 12/13/16	Status 07/19/17	Status	Status	Status	Status
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7.1 Develop, validate, and implement a districtwide process for tiered interventions.	07/01/2016	6/30/21	In Progress	In Progress				
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12/13/16

7.1 – In fall of 2017 initiate MTSS Steering Committee to investigate the creation and implementation of a tiered support system districtwide to provide schools guidance and support for tier one and tier two strategies. This is to augment and support the current district RTI practices in schools. In addition the curriculum office will continue to support our early literacy facilitators in statewide PD and state committee participation in the state’s MTSS initiative. To date there have been two MTSS Steering Committee Meetings.

07/19/17

7.1 – For the fall of 2017 curriculum and assessment will continue to initiate a MTSS Steering Committee, supporting the creation and implementation of a tiered support system district-wide to provide schools guidance and support for tier one and tier two strategies. CCSD will be targeting two to three elementary schools to pilot a tiered system of support focusing on instructional strategies used in the general classroom. In addition the curriculum office will continue to support our early literacy facilitators in statewide professional development and state committee participation in the state’s MTSS initiative. For 2017-2018 we are adding secondary facilitators to the MTSS initiative. To date there have been seven MTSS Steering Committee Meetings.

Strategy 8: Math Professional Development

Activity	Begin Date	End Date	Status 12/13/16	Status 07/19/17	Status	Status	Status	Status
8.1 Provide differentiated professional development to support district initiatives.	07/01/2016	6/30/21	In Progress	In Progress				

12/13/16

8.1 – The CCSD Professional Development Department will continue to offer professional development opportunities in math for the workforce in support of the district initiatives, including *Math in Focus* and CPM. PD Steering has been charged with seeking a secondary district initiative for focus and establishing initiative in the spring of 2017. March 27, 2017 has been identified as a professional development day for 7-period-day quality math instruction.

07/19/17

8.1 – For 2017-2018 the curriculum office has contracted Math in Focus training throughout the school year for our elementary classrooms focusing on math instruction, and using the aligned resources to augment the instruction in the classroom. For the secondary focus, curriculum is supporting the CPM training in August for our new teachers in preparation for the start of school. Training is to focus on

instructional strategies that support the math learning continuum using the CPM resource.

Strategy 9: Core Science Instruction

Activity	Begin Date	End Date	Status 12/13/16	Status 07/19/17	Status	Status	Status	Status
9.1 Develop and align science curriculum based on prioritized standards.	07/01/2016	6/30/21	In Progress	In Progress				
9.2 Continue to develop and implement science, technology, engineering, and mathematics (STEM) units.	07/01/2016	6/30/21	In Progress	In Progress				

12/13/16

- 9.1 - Complete the year 4 requirement of the STEM grant into the spring of 2017 to include revised K-12, aligned science curriculum. This will include resource support based on financial feasibility.
- 9.2 - Complete the year 4 requirement of the STEM grant and partnership with University of Wyoming to include unit development and formative assessment support.

07/19/17

- 9.1 - CCSD educators have completed alignment to the Science Content Performance Standards as adopted by the state and are continuing to design units of study which support the learning continuum and prioritized standards. This work has been supported by the partnership with the University of Wyoming within our STEM initiative. Units of study have been crafted not only to align to the bundled standards, but have been supported by best practice science pedagogy to include project based learning, investigation, and hands-on experiences which enhance student engagement. This work will continue through 2017-2018 with an extended partnership with the University of Wyoming.
- 9.2 - CCSD will focus on continued work within STEM by extending our contractual agreement with the University of Wyoming for 2017-2018. The STEM initiative will continue with this support where teachers will continue to design STEM units of study and supportive lessons that augment and ensure that students have access to the state standards. CCSD's science departments have adopted new supportive textbooks which are aligned to the state standards, and they have pushed for more one-to-one options for students in the classroom. Significant monies have been allocated to purchase tech equipment for 2017-2018 and beyond which enhances the science learning experience and supports STEM for our students in the classroom (probes, software, science apparatus, etc.).

Strategy 10: Core Science Interventions

Activity	Begin Date	End Date	Status 12/13/16	Status 07/19/17	Status	Status	Status	Status
10.1 Develop, validate, and implement a districtwide process for tiered interventions.	07/01/2016	6/30/21	In Progress	In Progress				

12/13/16

10.1 - In the fall of 2017 initiate MTSS Steering Committee to investigate the creation and implementation of a tiered support system districtwide to provide schools guidance and support for Tier 1 and Tier 2 strategies.

07/19/17

10.1 - Continued implementation of the Multitiered System of Support Steering Committee to support tiered interventions in two to three elementary schools. In the fall of 2017 we will be seeking to onboard our secondary system to the steering committee to expand tiered intervention options at our secondary levels.

Strategy 11: Science Professional Development

Activity	Begin Date	End Date	Status 12/13/16	Status 07/19/17	Status	Status	Status	Status
11.1 Provide differentiated professional development to support district initiatives.	07/01/2016	6/30/21	In Progress	In Progress				

12/13/16

11.1 - CCSD Professional Development Department will continue to offer science professional development opportunities for the workforce in support of the STEM district initiatives. The fourth and final year concludes in the spring of 2017. The STEM partnership will continue to develop quality units of study with the focus on integrating the newly adopted state content science standards into the units of study supporting pedagogical change within our science classrooms around the content standards. March 27, 2017 is a professional development day identified for 7-period-day quality science instruction.

07/19/17

11.1 - For 2017-2018 curriculum and assessment in conjunction with professional development will continue STEM professional development project based learning classes and thinking strategies for science classrooms. CCSD will extend its contractual relationship with the University of Wyoming to continue to support our workforce who have participated in the STEM initiative as well as new staff in building capacity in the pedagogical instructional practices that have been crafted due to our four year STEM initiative.

Goal 2: Support Student and Staff Well-Being

Measureable Objective 1: The district will provide comprehensive programs and services to support students in social, emotional, and physical well-being.

Measures: Youth Risk Behavior Survey, Prevention Needs Assessment, *Olweus Bullying Questionnaire* (OBQ) and reduce bullying by 20% by 2021 as measured by the OBQ, referral tracking system, physical education grade level assessment

Strategy 1: Positive Social Norming Campaign

Activity	Begin Date	End Date	Status 12/13/16	Status 07/19/17	Status	Status	Status	Status
1.1 Engage students utilizing: 1. Direct mailing 2. Social media 3. Radio ads 4. Texting or other mass communications 5. Print media 6. Newsletters	07/01/2016	6/30/21	In Progress	In Progress				

12/13/16

1.1 - Youth to Youth Coalition: Empowers students to impact their school and community through substance abuse prevention.

- Creates a social norm change through hands-on activism and advocacy
- Implemented at Sage Valley Junior High School
- Advisor is Carmen Toole
- 10-15 students
- Students will learn about local issues, develop social skills, and take action.
 - Youth Risk Behavior Survey (YRBS) and the Prevention Needs Assessment (PNA)
 - Campbell County statistics
 - Substance abuse use and crime rates
 - Students will learn about local issues, develop social skills, and take action.
- Students will work on:
 - Presentations and public speaking

- Media productions (radio, video, text)
- Working with the press
- Activism
- Policy development
- Pop culture influences, etc.
- Students will create partnerships with:
 - Local Campbell County Prevention Coalition (CCPC)
 - Police
 - Parents
 - Schools
 - Businesses
 - Media outlets
 - Religious leaders
 - City Council
 - Other community leaders

07/19/17

1.1 - Students 4 Change (S4C) empowers students to impact their school and community through substance abuse prevention at the school level. Our district has partnered with our local Drug-Free Communities Grant Coordinator to increase prevention efforts within the school system.

- S4C participated in National Drug and Alcohol Facts Week January 23-27.
- Students designed banners and posters with facts about drugs and alcohol.
- Daily social media posts on the Sage Valley Facebook Page .
- Daily Video Morning Announcements at Sage Valley on facts about drugs and alcohol.
- Proclamation by the City of Gillette for Kick Butts Day March 2017.
- Presented to and influenced Camel Lanes Bowling Center and Family Fun Frontier Center to approve a smoke free facility the week of March 12-18.
- Social Media and Radio Ads—Basin Radio produced ads for social media and radio broadcasts including a video on cigarette facts. Radio Ads on facts about tobacco were aired for a week.
- Chalk the Walk event where facts were written about the harmful effects of smoking.
- S4C Participated in de-stressing Sage Valley students with a stress-less booklet.
- S4C has partnered with, and became a chapter of, Students Against Destructive Decisions (SADD).

Strategy 2: Targeted Support for Students Requiring Interventions

Activity	Begin Date	End Date	Status 12/13/16	Status 07/19/17	Status	Status	Status	Status
2.1 Provide referrals as appropriate for: 1. Mental health services 2. Substance abuse services 3. Primary care services	07/01/2016	6/30/21	In Progress	In Progress				

12/13/16

2.1 – See Behavioral Health Services (BHS) data in Strategy 3.

07/19/17

2.1 – See Behavioral Health Services (BHS) data in Strategy 3.

Strategy 3: School-Based Health Care Center (Kid Clinic)

Activity	Begin Date	End Date	Status 12/13/16	Status 07/19/17	Status	Status	Status	Status
3.1 Collaborate with Campbell County Health in support of the Kid Clinic.	07/01/2016	6/30/21	In Progress	In Progress				
3.2 Use existing referral process.	07/01/2016	6/30/21	In Progress	In Progress				
3.3 Enhance and develop partnerships for the use of mobile clinic.	07/01/2016	6/30/21	In Progress	In Progress				

12/13/16

3.1 and 3.2 – The Kid Clinic is in its fourth school year of operation during the 2016-2017 school year and is again experiencing record breaking growth. Here is the snapshot of the growth since the district started to keep data in 2014.

- Medical Services – First week of school through the week before Thanksgiving
 - 2014 - 204 students received services
 - 2015 - 577 students received services = 183% increase in traffic from 2014
 - 2016 - 854 students received services = 48% increase in traffic from 2015
- Behavioral Health Services – First week of school through the week before Thanksgiving

- 2014 - 141 referrals
- 2015 - 167 referrals = 18.5% increase in referrals from 2014
- 2016 - 189 referrals = 13% increase in referrals from 2015
- Transportation-First week of school through the week before Thanksgiving
 - 2014 – The district was not collecting data at that time
 - 2015 – 147 students were transported for appointments
 - 2016 – 336 students were transported for appointments
- Completed intakes to referrals – August through October
 - 2014 - 51/99 = 51.5% completion rate with 2 FT counselors on staff during that time
 - 2015 - 77/141 = 54.6% completion rate with 2 FT counselors on staff during that time = 6% increase from 2014
 - 2016 - August to October - 88/144 = 61.1% completion rate having 2 FT counselors in August, 1.5 Counselors in September and 2.5 Counselors in October = 12% increase from 2015

3.3 – Mobile Unit – The district used the mobile unit for the Vaccine for Influenza Prevention (VIP) program. As of 11/23/2016 the district has vaccinated 2288 students, with a few students still presenting at public health for their vaccines.

07/19/17

3.1 and 3.2 – The Kid Clinic completed its fourth year of operation.

- Medical Services – First week of school through the end of the school year
 - 2014-2015 - 1315 students received services (“students” indicates single or multiple visits by the same student)
 - 2015-2016 - 1874 students received services = 43% increase in traffic from 2014-2015
 - 2016-2017 - 2703 students received services = 44% increase in traffic from 2015-2016
- Behavioral Health Services – First week of school through the end of the school year
 - 2014-2015 - 403 referrals
 - 2015-2016 - 512 referrals = 27% increase in referrals from 2014-2015
 - 2016-2017 - 392 referrals = 23% decrease in referrals from 2015-2016 (Kid Clinic reached capacity for referrals in April, and referrals were made to private counselors.)
- Transportation - First week of school through the end of the school year
 - 2014-2015 – The district was not collecting data at that time
 - 2015-2016 – 1168 students were transported for appointments
 - 2016-2017 – 1556 students were transported for appointments = 33% increase from 2015-2016
- Completed intakes to referrals – First week of school through the end of the school year
 - 2014-2015 - 240/403 = 59.5% completion rate with two full-time & two part-time counselors on staff during that time
 - 2015-2016 - 77/512 = 71.1% completion rate with three full-time counselors and bringing in extra staff to do intakes during that time = 20% increase from 2014/16
 - 2016-2017 - 334/392 = 85% completion rate having three full-time counselors, one part-time counselor, and bringing in staff to

do intakes = 20% increase from 2015-2016

3.3 – Mobile Unit: Currently we are looking at options to partner with different agencies to utilize our Mobile Unit more effectively. We are in the exploration phase.

Strategy 4: *Olweus Bullying Prevention Program*

Activity	Begin Date	End Date	Status 12/13/16	Status 07/19/17	Status	Status	Status	Status
4.1 Administer <i>Olweus Bullying Prevention Program Questionnaire</i> to all students in Grades 3-12.	07/01/2016	6/30/21	In Progress	In Progress				
4.2 Train on <i>Olweus Bullying Prevention Program</i> . 1. Train appropriate committee members in the <i>Olweus Bullying Prevention Program</i> . 2. Provide training for newly hired staff throughout the year.	07/01/2016	6/30/21	In Progress	In Progress				
4.3 Facilitate <i>Olweus Bullying Prevention Program</i> with fidelity at the school level to reduce bullying.	07/01/2016	6/30/21	In Progress	In Progress				

12/13/16

4.1 – Spring 2016 - Bullying was reduced by 23%. The district will commence administering the Olweus Bullying Questionnaire (OBQ) in February 2017, starting with Westwood High School, and will be completed by May.

4.2 and 4.3 – 2015-2016 school year - All Campbell County schools were implementing Olweus as their bullying prevention program.

- The Stocktrail Elementary committee will be trained in the spring of 2017, and the program will be implemented in the fall of 2017.

- All new teachers received the first 3 of 6 hours of training during induction. The rest of the training is being provided in the respective buildings.

07/19/17

4.1 – Spring 2017 – The Olweus Bullying Questionnaire (OBQ) was administered at all schools between February 23 and May 9, 2017.

Results of the OBQ for the 2016-2017 school year will be available in the fall of 2017.

4.2 and 4.3 – 2016-2017 school year - All Campbell County schools, with the exception of Stocktrail Elementary, have implemented Olweus as their bullying prevention program. The Stocktrail Elementary committee will be trained in the fall of 2017 with implementation following the training. All new teachers will receive three of six hours of training during induction in August, 2017. The remaining training will be provided in the respective buildings.

Strategy 5: Suicide Prevention

Activity	Begin Date	End Date	Status 12/13/16	Status 07/19/17	Status	Status	Status	Status
5.1 Comply with Jason Flatt Act 1. Required staff will complete eight hours of training in suicide prevention within four years. 2. First-year teachers will complete two hours of training within their first year of being hired.	07/01/2016	6/30/21	In Progress	In Progress				
5.2 Conduct annual screening of all students in Grades 7-12 for depressive symptoms using the <i>Signs of Suicide (SOS)</i> suicide prevention screener.	07/01/2016	6/30/21	In Progress	In Progress				
5.3 Provide interventions for at-risk students by partnering with local mental health	07/01/2016	6/30/21	In Progress	In Progress				

agencies.								
5.4 Provide annual suicide awareness and prevention training for all staff.	07/01/2016	6/30/21	In Progress	In Progress				
5.5 Implement a peer-to-peer program in all secondary schools.	07/01/2016	6/30/21	In Progress	In Progress				

12/13/16

5.1-5.5 – A new policy is being developed which is in the final stages of the vetting process.

- Question, Persuade, Refer (QPR) – Student Support Services (SSS) has conducted 8 QPR trainings for CCSD employees and 3 for the community since August for a total of 321 CCSD employees receiving QPR specific training (390 including community people).
 - Transportation – completed
 - Maintenance – completed
 - Educational Services Center (ESC) staff – completed
 - Monthly staff development trainings are ongoing
 - Nutrition Services – February 8, 2017
 - Educational Support employees and substitutes will be scheduled for early release days during second semester.
- Signs of Suicide
 - Sage Valley Junior High School – completed
 - Westwood High School – completed
 - Wright Junior/Senior High School – completed
 - Campbell County High School/North – completed
 - Campbell County High School/South – postponed
 - Twin Spruce Junior High School – scheduled for 1/31/2017
- Hold On, Persuade, Empower (HOPE) Squads
 - HOPE Squad meets weekly during Advocacy time which is 11:15 a.m. till 11:48 a.m., and included seventeen active high school members.
 - Trainings:
 - Two advisors completed QPR training to be trainers
 - Fourteen students completed QPR training
 - Currently working through the ten HOPE modules
 - HOPE Week

- Monday: Hands of HOPE - At the beginning of second period all sophomores wrote uplifting messages on hand shaped post-it notes®. The hands were placed on the wall in the lunch room during lunch.
- Tuesday: Lifesavers and Greeting - HOPE Squad members greeted students at both entrances before school started.
- Wednesday: HOPE Movie at Lunch.
- Thursday: Whiteout - Students and staff wore white for hope.
- Friday: Random Acts of Kindness - HOPE Squad members greeted students at both entrances and distributed cards with random acts of kindness written on them for students to perform throughout the day.
- Future Activities
 - On the first Friday of every month, HOPE Squad students wear their t-shirts and welcome students into South Campus at the two entry doors.
 - On the last day before Christmas break, students will hand out candy canes with a message to "Be a light during this holiday season".
 - HOPE Squad advisors and a few student members will present the program to the Suicide Coalition on December 20.
 - HOPE Squad members will sell suicide prevention beanies at basketball games and tournaments during the 16-17 season until inventory is depleted.
 - The district anticipates monthly awareness events during the peak depression window (January - April) with handouts to the student body using the monies raised by selling the beanies.
 - To increase student body awareness of the program, the district will be shooting a brief interview of HOPE Squad members to be shown on Camel TV sometime during the month of December.
- Referrals
 - At this time there has been only one referral from HOPE Squad to advisors. When doing the QPR training, it is clear that directly asking about suicide is still something that needs more practice with all of the HOPE Squad members.

07/19/17

5.1-5.5 – A new policy has been developed and is still in the vetting process.

- Question, Persuade, Refer (QPR) – Student Support Services (SSS) has conducted 34 QPR trainings for CCSD employees and 5 for the community. Since August a total of 882 CCSD employees have received QPR specific training (998 including community people).
- Signs of Suicide – Signs of Suicide was conducted in all secondary schools with approximately 3,550 students learning the warning signs and risk factors for suicide, knowing that there is help available, and where to access that help. Students were given the opportunity to speak with a counselor after completing a self-assessment for risk for depression.
- Hold On, Persuade, Empower (HOPE) – HOPE Squad was implemented at CCHS -South Campus. It will resume at Thunder Basin High School in the fall of 2017 and expand to CCHS during the 2017-2018 school year.

Strategy 6: Skills-Based Health Curriculum

Activity	Begin Date	End Date	Status 12/13/16	Status 07/19/17	Status	Status	Status	Status
6.1 Provide and instruct required health courses in Grades 7-12.	07/01/2016	6/30/21	In Progress	In Progress				

12/13/16

6.1 – Ongoing

07/19/17

6.1 – CCSD continues to provide health course programming in grades 7-12. Seventh and eighth grade students are required to take a .25 credit health course in both seventh and eighth grade. These courses are designed to promote healthy life choices and lifestyles for our students and meet the muster of the state’s content performance standards. With the ninth grade moving to our high school grade configuration, students have an option to take a .5 credit health course in grades 9-12. This course requirement generally is appeased in the ninth or tenth grade and meets the rigor of the state’s content performance standards as well as meeting the graduation requirements for CCSD#1. In total, CCSD students receive one year of health programing if they matriculate through the system in grades 7-12.

Strategy 7: K-12 Physical Education and Physical Activity

Activity	Begin Date	End Date	Status 12/13/16	Status 07/19/17	Status	Status	Status	Status
7.1 Identify and implement best practice instructional strategies to improve student fitness during physical education classes.	07/01/2016	6/30/21	In Progress	In Progress				
7.2 Incorporate action-based learning for all students in Grades K-2 through physical education classes.	07/01/2016	6/30/21	In Progress	In Progress				
7.3 Provide training opportunities for staff in S’cool Moves.	07/01/2016	6/30/21	In Progress	In Progress				

7.4 Support Get Yourself Moving (GYM 60) curriculum.	07/01/2016	6/30/21	In Progress	In Progress				
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12/13/16

- 7.1 – Working to identify a scope and sequence for K-12. The district will continue to work on this. All K-12 fitness testing assessments and reporting have been aligned.
- 7.2 – All elementary teachers are using action-based learning (ABL) with kindergarten. Information is being collected from elementary teachers on how much it is being used in Grades 1 and 2. The district will continue to work on this.
- 7.3 – New staff will be trained in the second semester of this year.
- 7.4 – Ongoing

07/19/17

- 7.1 – Current best practice strategies are being deployed in our physical education programming to meet the PE Content Performance Standards. Work has been focused on creating performance based assessments that drive quality instruction within our District Assessment System (DAS). Beyond traditional PE activities like dodgeball and team sports, the focus has been in identifying the actions stated in the deconstructed standards, and develop teaching strategies that meet the standard expectation through functional activities. In addition to adjusting activities that support the learning continuum, emphasis has been placed on crafting common formative assessments to be used across the district by grade-level to assist in the PLC process and to gauge teaching and learning in our schools.
- 7.2 – Action based learning continues in grades K-2. There has been less focus on this programming since the elimination of fitness coordinators in our elementary schools. To supplement this strategy, teachers have been focusing on main motor skill development through common lessons that stress functional motor movement during skill development instruction. Teachers use a variety of instructional practices to incorporate skill development with regards to healthy exercise with motor skills. This approach is augmented in our literacy curriculum with Zoophonics.
- 7.3 – S’cool Moves is currently being researched and investigated as a best-practice strategy for physical education instruction in CCSD. At this time S’cool Moves is not being deployed in our classrooms.
- 7.4 – Gym 60 is currently not a focus for PE instruction due to the staff structure and schedule not supporting the current learning continuum in our elementary classrooms. Policy, in addition to supportive instructional strategies, is being reviewed to address current organizational practice which represents the quality instruction taking place in our PE classrooms. Now that students have an opportunity for daily PE daily in grades 7-12, the expectation of 60 minutes of activity can be achieved. At the elementary level our instructors are crafting lesson plans that meet the muster of our standards and expectations in addition to maximizing student contact minutes for quality outcomes.

Measureable Objective 2: The District will provide wellness programs and services to support all staff.

Measures: Participation percentages, biometric assessment results, and a discounted health insurance premium

Strategy 1: Staff and Spouse Participation in the Power of Wellness (POW) Program

Activity	Begin Date	End Date	Status 12/13/16	Status 07/19/17	Status	Status	Status	Status
1.1 Present wellness and insurance updates at all buildings.	07/01/2016	6/30/21	In Progress	In Progress				
1.2 Orient and emphasize POW program to all new employees.	07/01/2016	6/30/21	In Progress	In Progress				
1.3 Provide a biometric assessment opportunity.	07/01/2016	6/30/21	In Progress	In Progress				
1.4 Encourage participation in the district-provided blood draw to achieve the highest possible discount available from insurance provider.	07/01/2016	6/30/21	In Progress	In Progress				
1.5 Provide wellness incentive for employees. (POW), (POW2)	07/01/2016	6/30/21	In Progress	In Progress				

12/13/16

- 1.1 – Presentation of current wellness and insurance information at all buildings since November.
- 1.2 – Attendance at all new hire orientations, as well as new hire teacher orientation to ensure all new staff are educated on the wellness program and what is required for them to start earning the monthly incentive.
- 1.3 – Biometric testing will begin in the spring and runs February through May. The results from this screening period will be effective September 2017. CCSD has moved to a 3-year contract with CCH’s Wellness Team. This will provide many more opportunities for the blood draw, with a clinic site in Gillette.
- 1.4 – For the first time, CCSD hit the goal of 85% participation with last year’s blood draw. The final completion rate was just under 91% for staff and spouses. CCSD earned a 4% reduction in their insurance premiums beginning July 1, 2016, which is essentially a \$0 increase in insurance premiums for the 16-17 school year
- 1.5 – A new wellness coordinator and has been hired.

- POW2 program incentives will be delayed one month due to the wellness coordinator position being vacant for a period of time.
- There were 210 employee participants in the POW2 program during 2015.
- There will be just under 200 employee participants in POW2 in 2016.
- The decrease in POW2 participation is due to more employees enrolling in the district insurance rather than being part of POW2.

07/19/17

- 1.1 – An insurance and wellness presentation was given at each school and department before or during open enrollment.
- 1.2 – Attendance at all new hire orientations is ongoing.
- 1.3 – Our annual employee wellness screenings were held February through May.
- 1.4 – Out of 1,611 employees and spouses covered on CCSD insurance, 1,498 completed the wellness screening, equating to a 93% participation rate.
- 1.5 – Our new Wellness Coordinator is thriving in her new position. She had 202 people participate in the Spring POW-2 assessment.

Strategy 2: District Health and Wellness Programs For All Staff

Activity	Begin Date	End Date	Status 12/13/16	Status 07/19/17	Status	Status	Status	Status
2.1 Offer districtwide health and wellness opportunities.	07/01/2016	6/30/21	In Progress	In Progress				
2.2 Support building level health and wellness opportunities.	07/01/2016	6/30/21	In Progress	In Progress				
2.3 Support employee and family counseling provided by the district employee assistance program.	07/01/2016	6/30/21	In Progress	In Progress				

12/13/16

- 2.1 – The CCSD wellness team has been working on creative strategies to get people involved in the wellness challenges in the absence of incentives.
 - Approximately 400 people signed up for the fall “NFL” challenge
 - A wellness day was awarded to a participant
 - “Get Yourself off the Shelf” challenge is currently in progress
 - Two wellness days will be awarded to participants
 - The annual “Jingle Bell Run/Walk has over 100 participants each year

- The event had 103 participants despite -13 degree weather
- Seventeen local business donated prizes

2.2 – Presentations are made at staff meetings regarding wellness challenges, health insurance rates, health insurance changes, health insurance costs, and information on programs. Wellness representatives are supported with information and programming for individual departments and schools.

2.3 – Work has been done with the student support services director, counselors, nurses, and wellness representatives on disseminating timely and pertinent material related to mental health service materials supplied by vendor Magellan (i.e., suicide prevention, holiday stressors, national disasters, etc.) The district will continue to share information regarding the mental health counseling benefit through employee meetings and orientation.

07/19/17

2.1 – The CCSD Wellness team is continuing to work on strategies to get people involved in wellness opportunities in the absence of monetary incentives.

- Approximately 200 people completed the “Spring Training” challenge and the “Healthy Life” challenge. Both challenges awarded a convenience day for one lucky participant who completed the challenge.
- CCSD’s wellness team took part in United Way’s Helping Hands event, encouraging students and staff to donate items for charity with the competitions among schools to win an ice cream party. The event was a huge success, and CCSD donated thousands of items, equating to over \$8,500 in goods – from diapers and baby food to canned goods and peanut butter.

2.2 – Presentations on pertinent wellness and insurance information will continue as necessary.

2.3 – Mental Health service information dissemination is ongoing.